

Credit: Washington County

12.1 INTRODUCTION

The Recommendations Element is an additional element that was not included in the first edition of the Washington County comprehensive plan. The purpose of the Recommendations Element is to consolidate the plan's policies and programs set forth in the individual element chapters into one plan chapter and organize them under the County's five strategic goals, which were adopted by the County Board of Supervisors in 2015. The year 2050 land use plan map is also presented in the Recommendations Element because it serves as a visual representation and summary of the comprehensive plan. In addition, the land use plan map serves to support related comprehensive plan goals, objectives, policies, and programs intended to guide future development of public and private property in Washington County through the plan design year of 2050.

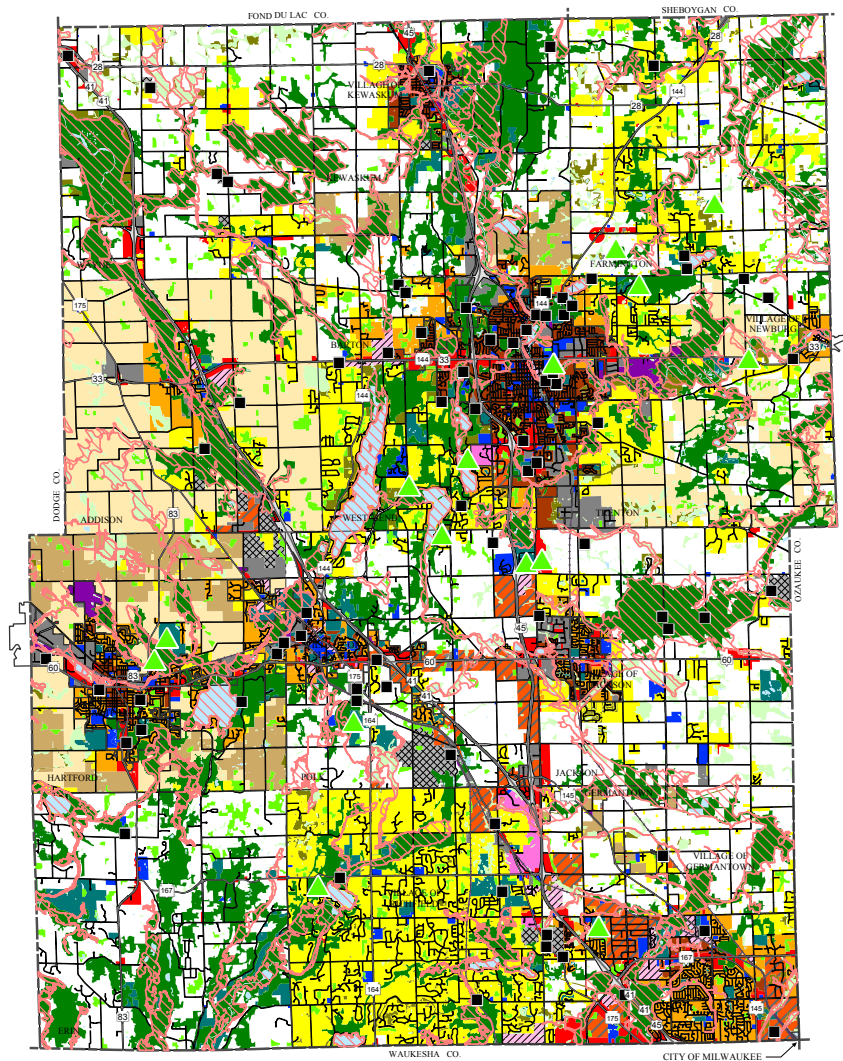
Section 12.2 of this chapter presents the County land use plan map, land use plan category descriptions, and projected land use needs in five year increments. Section 12.3 of the chapter presents the plan goals, objectives, policies, and programs organized under the County's five strategic goals. The programs have also been identified as current, five year, or long-range programs.

12.2 COUNTY LAND USE PLAN

Land Use Plan Map

The year 2050 land use plan for Washington County is presented on Map 12.1. Table 12.1 sets forth the number of acres and percent of the County designated to each land use category, and Figure 12.1 presents a comparison of the percentage of the County that would be devoted to various types of land uses under the plan. The plan map indicates where certain types of urban development should be encouraged while preserving agricultural and environmentally significant land and resources. The Washington County farmland preservation plan, set forth in Appendix T of the first edition of this plan, further refines and details the planned land uses shown on Map 12.1 as discussed under the Farmland Preservation land use category description. In addition, background information presented in the Land Use Element (Chapter 6), such as natural limitations to building site development and environmentally sensitive lands, was considered while preparing Map 12.1.

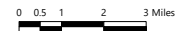
Map 12.1 Washington County Land Use Plan: 2050



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|--|--|
| FARMLAND PRESERVATION | EXTRACTIVE |
| GENERAL AGRICULTURAL | FORMER LANDFILL IDENTIFIED ON LOCAL GOVERNMENT LAND USE PLAN MAP |
| AGRICULTURAL AND RURAL RESIDENTIAL | PRIMARY ENVIRONMENTAL CORRIDOR |
| SUBURBAN-DENSITY RESIDENTIAL | ISOLATED NATURAL RESOURCE AREA |
| MEDIUM-DENSITY URBAN RESIDENTIAL | WETLANDS OUTSIDE PRIMARY ENVIRONMENTAL CORRIDORS AND ISOLATED NATURAL RESOURCE AREAS |
| HIGH-DENSITY URBAN RESIDENTIAL | OTHER CONSERVANCY LANDS TO BE PRESERVED BY LOCAL GOVERNMENT |
| MIXED-USE | SURFACE WATER |
| GENERAL COMMERCIAL | ONE-PERCENT-ANNUAL-PROBABILITY (100-YEAR RECURRENCE INTERVAL) FLOODPLAINS (FEMA FIS, OCTOBER 2015) |
| OFFICE/PROFESSIONAL SERVICES | FORMER LANDFILL IDENTIFIED IN WISCONSIN DEPARTMENT OF NATURAL RESOURCES REGISTRY |
| BUSINESS/INDUSTRIAL | EXISTING COUNTY PARK AND OUTDOOR RECREATION SITES |
| INDUSTRIAL | STREET AND HIGHWAY RIGHTS-OF-WAY |
| GOVERNMENTAL AND INSTITUTIONAL | |
| PARK AND RECREATION | |
| OTHER TRANSPORTATION AND UTILITIES (EXCEPT FOR STREETS AND HIGHWAYS) | |

Notes: The Washington County farmland preservation plan further refines and details the planned land uses on this map and delineates specific areas, as shown on Map T-25 of the Washington County farmland preservation plan, that meet the criteria established by the County for farmland preservation areas and have been certified by the Wisconsin Department of Agriculture, Trade, and Consumer Protection as eligible to participate in the Wisconsin Farmland Preservation Program. Map T-25 in the Washington County farmland preservation plan shows whole parcels and will have "control" in the identification of farmland preservation areas for Washington County.

Other conservancy lands to be preserved by local government in the Town of West Bend reflect private conservation land holdings outside of primary environmental corridors, isolated natural resource areas, and wetlands.
Local land use plans current as of January 24, 2019.



Source: Local Governments, Washington County, and SEWRPC

**Table 12.1
Planned Land Uses in Washington County: 2050**

Land Use Category	Acres	Percent of Subtotal (Urban or Nonurban)	Percent of Total
Urban			
Suburban-Density Residential ^a	35,262	38.0	12.6
Medium-Density Urban Residential ^b	10,176	11.0	3.7
High-Density Urban Residential ^c	5,157	5.6	1.9
Residential Subtotal	50,595	54.6	18.2
Mixed-Use	1,539	1.7	0.6
General Commercial	4,476	4.8	1.6
Office/Professional Services	707	0.8	0.3
Business/Industrial	4,475	4.8	1.6
Industrial	4,256	4.6	1.5
Governmental and Institutional	2,861	3.1	1.0
Park and Recreation	6,243	6.6	2.2
Street and Highway Rights-of-Way	16,085	17.4	5.8
Other Transportation and Utilities	1,464	1.6	0.5
Urban Subtotal	92,701	100.0	33.3
Nonurban			
Farmland Preservation ^d	7,811	4.2	2.8
General Agricultural	22,423	12.1	8.0
Agricultural and Rural Residential ^e	73,375	39.4	26.3
Extractive	1,778	1.0	0.6
Former Landfill Identified on Local Government Land Use Plan Map	31	-- ^f	-- ^f
Primary Environmental Corridor	56,795	30.5	20.4
Isolated Natural Resource Area	6,320	3.4	2.3
Wetlands Outside Primary Environmental Corridors and Isolated Natural Resource Areas	8,763	4.7	3.1
Other Conservancy Lands to be Preserved by Local Government ^g	3,909	2.1	1.4
Surface Water	4,851	2.6	1.8
Nonurban Subtotal	186,056	100.0	66.7
Total	278,757	--	100.0
Overlay Categories	Acres	Percent of Subtotal	Percent of Total
One-Percent-Annual-Probability Floodplain ^h	42,816	--	--
Former Landfill	-- ⁱ	--	--

^a Average density equating to one home per 1 to 4.9 acres.

^b Average density equating to one home per 10,000 to 43,559 square feet.

^c Average density of less than 10,000 square feet per home.

^d Includes portions of parcels within the farmland preservation areas (FPAs) shown on Map T-25 of the Washington County farmland preservation plan that are outside primary environmental corridors, isolated natural resource areas, and wetlands. Land uses on parcels included in FPAs on Map T-25 must comply with the requirements of Chapter 91 of the Wisconsin Statutes. Primary environmental corridors, isolated natural resource areas, and wetlands within FPAs are shown on Map 12.1 for informational purposes.

^e Allows agricultural uses and residential uses with an average density of one home per 5 to 34.9 acres. Local government ordinances may specify a maximum lot size for homes located in agricultural areas, in addition to a minimum parcel size or density.

^f Less than 0.05 percent.

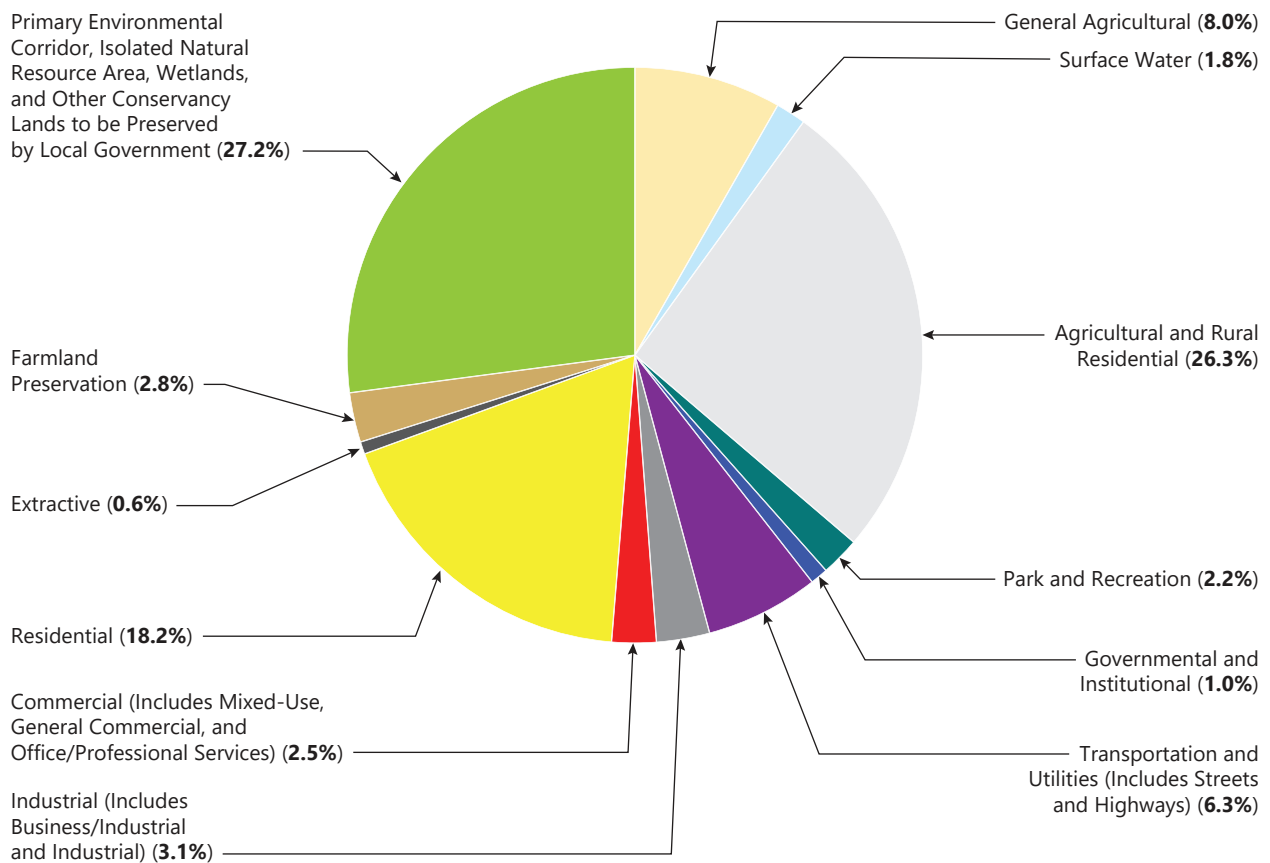
^g Includes woodlands, critical species habitat sites, common open space within conservation subdivisions, publicly-owned land not developed with intensive recreational or other uses, and similar lands outside primary environmental corridors, isolated natural resource areas, and wetlands.

^h Boundaries of the one-percent-annual-probability floodplains are based on floodplains identified by the Federal Emergency Management Agency (FEMA). Documentation for FEMA study reaches are summarized in the Washington County Digital Flood Insurance Rate Map and in the Flood Insurance Study, October 16, 2015. About 15 percent of the County is located in the 100-year floodplain.

ⁱ Includes 78 closed landfills encompassing 396 acres (acreage data was unavailable for 13 sites). See Table 6.4 in Chapter 6 for a list of closed landfills listed on the WDNR registry of waste disposal sites.

Source: SEWRPC

Figure 12.1
Percentage Distribution of Planned Land Uses in Washington County: 2050



Source: SEWRPC

The Washington County land use plan map is a compilation of the land use plan maps prepared by each of the cities, villages, and towns¹⁰¹ in the County. The map was updated to reflect land use plan map amendments adopted by cities, villages, and towns between February 2013 and January 24, 2019,¹⁰² and to reflect city and village limits as of January 1, 2017. The map also includes preliminary land use plan map updates for partnering local governments that had not adopted their 10-year comprehensive plan updates as of January 24, 2019. In addition, the County map refines the residential land use categories shown on Map 12.1 in the City of West Bend to reflect densities permitted by the City zoning ordinance.

Land use plan categories shown on each local land use plan map were standardized to the categories shown on Map 12.1.¹⁰³ A description of typical land uses existing or anticipated within each category follows:

Farmland Preservation

Areas identified for farmland preservation on Map 12.1 reflect the farmland preservation areas (FPAs) identified in the Washington County farmland preservation plan, which are located in the Towns of Barton,

¹⁰¹ The Town of Barton was the only local government in the County that used a phased approach in its comprehensive plan update. Map 12.1 reflects the Town's Phase 3 land use plan map for the years 2035 to 2050.

¹⁰² Local plan amendments adopted by communities between April 2008 and February 2013 were incorporated into the County land use plan map through Amendment No. 1 to the County plan. Appendix G includes a description of local plan amendments made between February 2013 and January 24, 2019, which are incorporated into Map 12.1.

¹⁰³ Appendix G includes a table for each local government that documents the County land use plan category used for each category shown on a local government land use plan map.

Germantown, and Hartford.¹⁰⁴ Map T-25 of the farmland preservation plan delineates specific parcels within FPAs that meet the criteria established by the County, and have been certified by the Wisconsin Department of Agriculture, Trade and Consumer Protection as eligible to participate in the Wisconsin Farmland Preservation Program. Map T-25 shows entire parcels included in FPAs and supersedes Map 12.1 in the identification of FPAs in Washington County. Primary environmental corridors, isolated natural resource areas, and wetlands are shown on Map 12.1 within parcels included in FPAs for informational purposes. Uses allowed in FPAs are specified in Chapter 91 of the *Wisconsin Statutes* (Wisconsin Farmland Preservation Program).

General Agricultural

Areas identified as General Agricultural on Map 12.1 have been designated for general agricultural use by local governments on local land use plan maps. Lands within this category are recommended to be used for agricultural purposes or for other uses permitted in agricultural zoning districts by local zoning ordinances. Land designated as General Agricultural are outside the farmland preservation areas identified in the County farmland preservation plan.



Lands within the General Agricultural category are recommended to be used for agricultural purposes or for other uses permitted in agricultural zoning districts by local zoning ordinances.

Agricultural and Rural Residential

The Agricultural and Rural Residential category would allow all agricultural uses, as well as rural-density residential development with an average density of one home for each five to 34.9 acres. The plan encourages continued agricultural activity in these areas, whether it is conventional farming or hobby farming (for example, keeping horses on residential lots, where permitted by local zoning ordinances). Where rural-density residential development is accommodated, local governments are encouraged to require cluster subdivision design or lot-averaging techniques to help preserve rural character and provide a buffer between adjacent farmland and residential uses. In some cases, the common open space in cluster subdivisions may be used for agriculture.

Residential Development

Residential categories include a suburban-density residential category, which would include predominately single-family homes at densities equating to lot sizes of between one and five acres; a medium-density urban residential category, which would include single-family and potentially two-family homes at densities equating to lot sizes of 10,000 square feet to one acre; and a high-density urban residential category, which would include single-, two-, and multifamily homes at a density of less than 10,000 square feet per dwelling unit. Of the residential land uses, about 70 percent are in the suburban residential category, about 20 percent are in the medium-density residential category, and about 10 percent are in the high-density residential category.



Residential land uses include the suburban residential category, medium-density residential category, and high-density residential category.

Mixed-Use

The Mixed-Use category would include a mix of residential, commercial, and institutional uses. Parcels designated for mixed-use should be developed in accordance with a site plan approved by the local government concerned, and typically would be subject to planned unit development or traditional neighborhood development regulations in the local zoning ordinance. Each local government would determine the uses allowed within this category by specifying the uses and allowable densities in their community comprehensive plan and zoning ordinance.

¹⁰⁴ *The Towns of Barton, Germantown, and Hartford chose not to amend their comprehensive plans to reflect the farmland preservation areas identified in the County farmland preservation plan.*

General Commercial

General Commercial includes retail stores; services, including drycleaners, barber shops, banks, and restaurants; and business and professional offices. This category also includes downtown business districts and community and neighborhood shopping centers.

Office/Professional Services

The Office/Professional Services category is more limited in the types of uses permitted than the General Commercial category; primarily because it would include only limited retail uses. The Office/Professional Services category includes a variety of business uses such as the offices and professional services of doctors, dentists, architects, engineers, attorneys, computer programmers, graphic artists, insurance agents, travel agents, financial planners, and other similar recognized professions and consultation services. This category may also include corporate headquarters, financial institutions, and medical facilities.



The Office/Professional services category includes a variety of business uses such as the offices and professional services of doctors, dentists, architects, engineers, attorneys, computer programmers, graphic artists, insurance agents, travel agents, financial planners, and other similar recognized professions and consultation services.

Business/Industrial

The Business/Industrial category would allow a mix of industrial, office, retail, and service uses, and reflects the modern business park where a mix of office and industrial uses are typically accommodated. It is anticipated that these areas would be developed in a park-like setting with landscaping, consistent signage, and similar building materials and designs to present an integrated image to customers.



The Industrial land use category would accommodate manufacturing and other industrial uses.

Industrial

The Industrial land use category would accommodate manufacturing and other industrial uses, such as outdoor storage of commercial vehicles and building materials.

Governmental and Institutional

The Governmental and Institutional land use category includes governmental and institutional buildings and grounds for which the primary function involves administration, safety, assembly, or educational purposes. This includes public and private schools, government offices, police and fire stations, libraries, cemeteries, religious institutions, hospitals, nursing homes, and similar facilities.



The Governmental and Institutional land use category includes governmental and institutional buildings and grounds for which the primary function involves administration, safety, assembly, or educational purposes.

Park and Recreation

The Park and Recreation land use category includes lands developed with facilities for public and private outdoor recreation. It includes both public parks and privately owned recreational areas, such as golf courses and ski hills.

Street and Highway Rights-of-Way

All existing street and highway rights-of-way (as of 2015) are shown on Map 12.1 as a separate category.

Proposed streets and highways shown on local land use plan maps are also included in this category. Chapter 8 provides additional information regarding planned transportation facilities in Washington County.

Other Transportation and Utilities (Except Streets and Highways)

This category includes transportation facilities other than street rights-of-way, such as airports, park-ride lots, and railroad rights-of-way. It also includes private and public utilities that provide residents and businesses with electric power, natural gas, communications, water, and wastewater and solid waste management facilities and services.

Extractive

Extractive land uses involve on-site extraction of surface or subsurface materials. Extractive uses in Washington County include non-metallic mining areas such as rock extractive sites, sand and gravel operations, and peat mining. Extractive lands identified on the land use plan map include existing and planned areas to be used for non-metallic mining operations. All extractive uses require a reclamation plan for re-use of the site when mining is completed.

Former Landfill

A landfill is an engineered facility for the disposal of nonhazardous solid waste that is located, designed, constructed, and operated to contain the solid waste and pose no substantial hazard to human health or the environment. Landfills have the potential to be reclaimed for other uses. No active landfills were located in Washington County as of January 24, 2019. A symbol on Map 12.1 indicates the location of all closed landfills identified in the State Registry of Waste Disposal Sites maintained by the Wisconsin Department of Natural Resources (WDNR). A complete inventory of closed landfills in Washington County from the WDNR Registry is provided on Map 6.3 and Table 6.4 in Chapter 6, and includes 78 sites. The City of West Bend was the only local government that designated closed landfills on its land use plan map. The closed landfill in the City of West Bend is shown on Map 12.1.

Environmentally Significant Areas

To effectively guide urban development and redevelopment in the County into a pattern that is efficient, stable, safe, healthful, and attractive, it is necessary to carefully consider the location of planned land uses in relation to natural resources. Locating new urban development outside of primary environmental corridors and other environmentally sensitive areas will serve to maintain a high level of environmental quality in the County, and will also avoid costly development problems such as flood damage, wet basements, failing pavements, and infiltration of clear water into sanitary sewerage systems. In addition, properly relating new development to such environmentally significant areas will help preserve the scenic beauty of the County, which is dependent on its natural resources.

This comprehensive plan recommends substantial preservation of remaining primary environmental corridors, isolated natural resource areas, and other environmentally sensitive areas. Development within these areas should be limited to required transportation and utility facilities, compatible outdoor recreation facilities, and very low-density residential development carefully designed to minimize the impact on natural resources.

Primary Environmental Corridor

Environmental corridors, more fully described in Chapter 5, are linear areas in the landscape that contain concentrations of high-value elements of the natural resource base. Primary environmental corridors contain almost all of the best remaining woodlands, wetlands, and wildlife habitat areas in the County, as well as floodplains and steeply sloped areas where intensive urban development would be ill-advised. Protecting the primary environmental corridors from additional intrusion by urban development is one of the principal objectives of this plan.



Primary environmental corridors contain almost all of the best remaining woodlands, wetlands, and wildlife habitat areas in the County.

Isolated Natural Resource Area

Isolated natural resource areas consist of areas with important natural resource values that are separated geographically from environmental corridors. Most of the isolated natural resource areas in the County are wetlands or tracts of woodlands that are at least 200 feet wide and between five and 100 acres in area. The plan recommends that these areas be preserved in essentially natural, open space uses whenever possible, since these areas sometimes serve as the only available wildlife habitat in an area and provide natural diversity to the landscape. Isolated natural resource areas also lend themselves to certain uses such as parks, drainageways, or stormwater detention or retention areas.

Wetlands

Most wetlands five acres or larger are located within primary environmental corridors or isolated natural resource areas. Those that are outside these areas are designated in a separate category on the land use plan map. Wetlands are regulated under State and Federal laws and County ordinances. Chapter NR 103, "Water Quality Standards for Wetlands," of the *Wisconsin Administrative Code* requires that when an activity involving disturbance of a wetland is proposed, practicable alternatives that avoid or minimize adverse effects on the wetland in question shall be considered. Thus, proposals to locate development in wetlands, usually requiring them to be filled, must include a practicable alternatives analysis. If no practicable alternative is identified, a permit to allow development in a wetland generally would require "mitigation," under which new wetlands would be created or existing degraded wetlands would be restored. Mitigation may be required on the same development site or in a different location.



Wetlands are regulated under State and Federal Laws and County ordinances.

Other Conservancy Lands to be Preserved by Local Governments

The plan also recommends preserving conservancy lands in addition to primary environmental corridors, isolated natural resource areas, and wetlands. This land use category includes the common open areas of residential developments, including cluster subdivisions, and small natural areas containing important natural resource values, such as woodlands less than five acres in size, if such resources are included on a local government's land use plan map.

Development on Parcels Containing Environmentally Significant Areas

Where possible, this comprehensive plan recommends that urban development be located entirely outside of primary environmental corridors, isolated natural resource areas, and other environmentally significant areas. While calling for preservation of primary environmental corridors, the plan recognizes that in some cases very low-density residential development could occur on the upland portion of such lands. In addition to limited residential development, land uses such as transportation and utility facilities and certain recreational uses may also be accommodated within these environmentally significant areas without jeopardizing their overall integrity. Guidelines for the types of development that may be accommodated within various component natural resource features of environmental corridors are set forth in Table 2.1 in Chapter 2. Even though these guidelines are not exhaustive, with good judgment they may be extended to, and be used for the evaluation of, proposals for similar types of development not specifically listed.

Surface Water

The Surface Water land use category includes lakes, ponds, rivers, creeks, and streams.

Floodplain (overlay)

The Floodplain overlay includes areas adjacent to rivers, streams, and lakes that are subject to inundation by the one-percent-annual-probability (100-year recurrence interval) flood. The floodplains shown on the map are based on floodplains identified by the Federal Emergency Management Agency (FEMA). Documentation for FEMA study reaches are summarized on the Washington County Digital Flood Insurance Rate Map and in the Flood Insurance Study, October 16, 2015.

Table 12.2
Projected Land Use Needs in Washington County in Five-Year Increments: 2015-2050

Land Use Category	Existing Land Uses: 2015		Future Land Uses: 2050		Change 2015-2050		5-Year Increment (acres)
	Acres	Percent of County	Acres	Percent of County	Acres	Percent Change	
Residential ^a	30,812	11.0	51,672	18.5	20,860	67.7	2,980
Commercial ^b	1,834	0.7	7,728	2.8	5,894	321.0	842
Industrial ^c	2,053	0.7	6,494	2.3	4,441	216.3	634

^a Includes the Suburban-Density, Medium-Density Urban, and High-Density Urban Residential Categories shown on Map 12.1, and 70 percent of lands in the Mixed-Use Category.

^b Includes the General Commercial and Office/Professional Services Categories shown on Map 12.1, 20 percent of lands in the Mixed-Use Category, and 50 percent of lands in the Business/Industrial Category. (Note: 10 percent of lands in the Mixed-Use Category are estimated to be developed with institutional uses).

^c Includes the Industrial Category shown on Map 12.1 and 50 percent of lands in the Business/Industrial Category.

Source: SEWRPC

Local Government Plans

Land use regulation in Washington County rests primarily with local governments (cities, villages, and towns). Each local government has adopted, and enforces, a local zoning ordinance. Local government comprehensive plans and zoning ordinances and maps should be consulted for specific uses allowed within each land use category shown on the County map. It should be noted, however, that the County regulates land uses within shoreland areas within the towns, including all floodplain areas. The County also regulates subdivisions in unincorporated areas. The County subdivision ordinance applies in addition to local zoning and subdivision ordinances. Chapter 2 provides a description of County and local land use regulations in effect in the County.

As required by Section 59.69 of the *Statutes*, city and village land use plan maps are reflected on the County plan map for those areas that were within city or village limits as of January 1, 2017. The land use plan designation from the town land use plan maps are shown on Map 12.1 for areas outside the limits of a city or village, including areas within town “islands” (town areas completely surrounded by a city or village). The only exceptions are the areas designated to be annexed to the City of West Bend under the terms of the boundary agreement between the City of West Bend and the Town of West Bend approved in 2002, which are designated on Map 12.1 in accordance with the land use category shown on the City of West Bend land use plan map; and areas within the Town of Jackson that are identified to be attached to the Village of Jackson under the mediated cooperative plan agreement between the Village of Jackson and the Town of Jackson approved in 2018, which are designated on Map 12.1 in accordance with the land use category shown on the preliminary update to the Village of Jackson land use plan map.

Land Use Projections

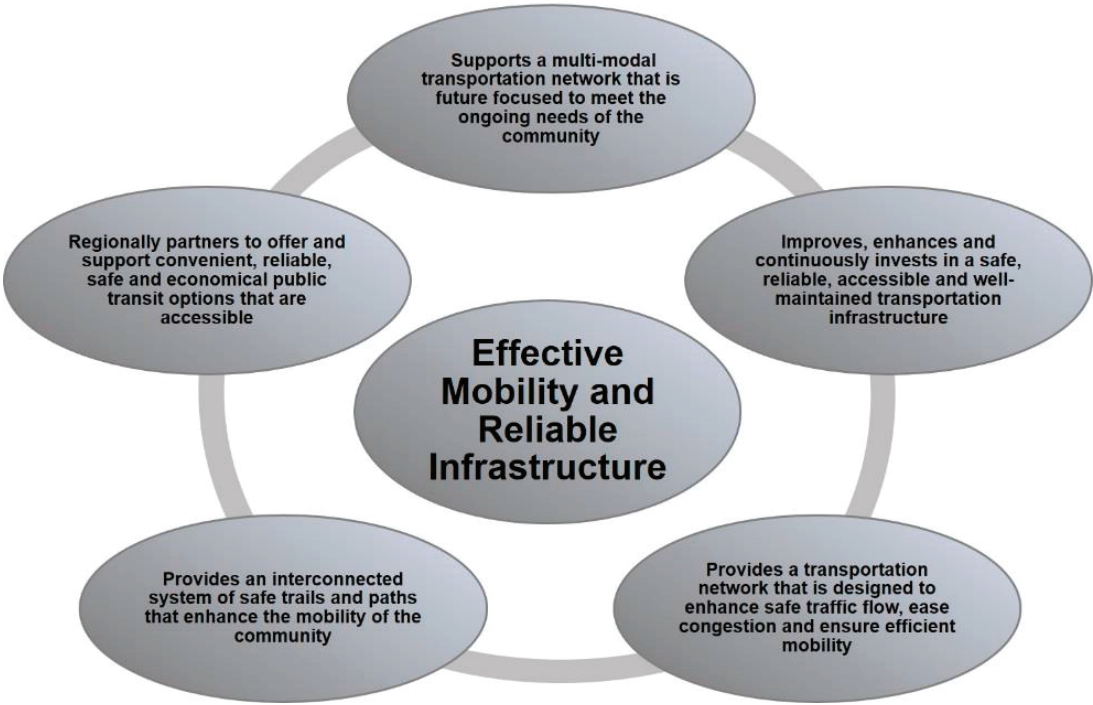
The comprehensive planning law requires the Land Use Element to include projections, in five-year increments, of future residential, agricultural, commercial, and industrial land uses. Due to the uncertainty in predicting the rate of future development, it was assumed for the purpose of fulfilling this requirement that the same amount of growth would occur in each five-year period. Table 12.2 sets forth the additional acreage in residential, commercial, and industrial growth that would be expected over the planning period. The land use plan map includes an increase of about 68 percent in the amount of land designated for urban residential use compared to land occupied for such uses in 2015. The amount of land designated for commercial use would increase from 1,834 acres to 7,728 acres, or by 321 percent, between 2015 and 2050. The amount of land designated for industrial use represents an increase of about 216 percent between 2015 and 2050, from 2,053 acres in 2015 to 6,494 acres in 2050.

The number of acres in agricultural use will likely continue to decline during the planning period, as land is converted from farming to residential or other urban use. The land use plan map designates 7,811 acres of land for farmland preservation in 2050, and an additional 95,798 acres that may be used for agriculture or rural residential use (103,609 acres total). This compares to 119,134 acres in agricultural use in 2015.

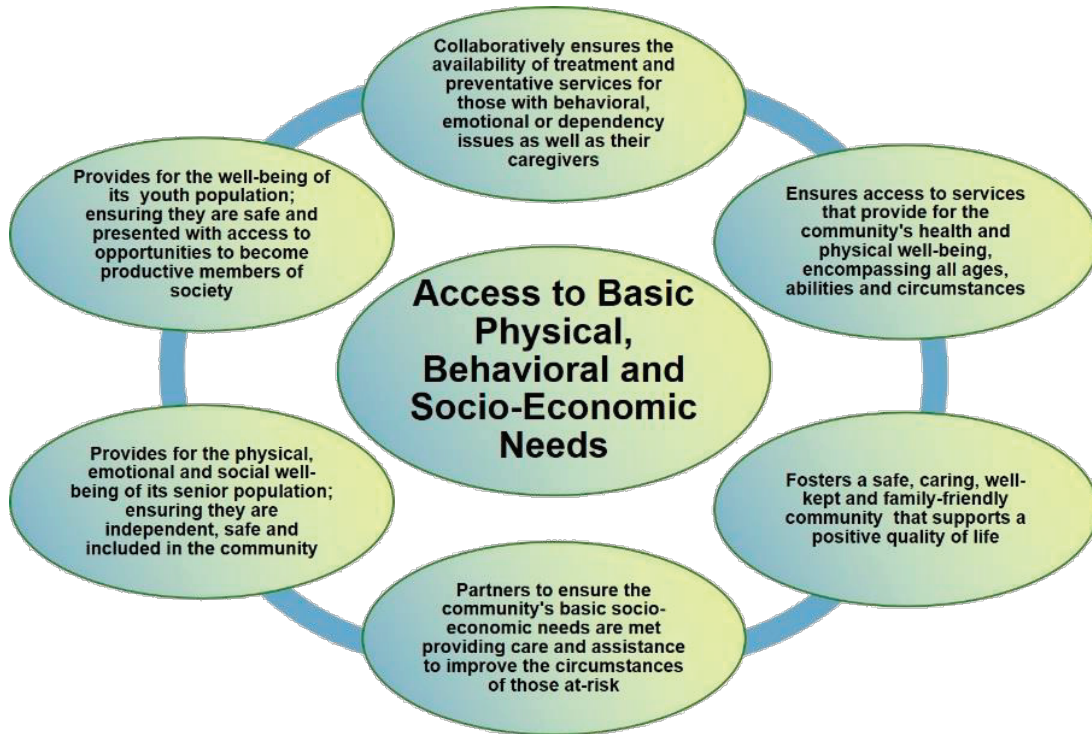
12.3 RECOMMENDATIONS

In 2015, the Washington County Board of Supervisors identified a vision, a mission, and five strategic goals for County services that are provided directly to residents along with a set of objectives designed to achieve each goal (the vision and mission were updated in 2018 and presented in Figure 1.1 in Chapter 1). The County Strategic Goals each include five to six objectives that cover numerous comprehensive plan elements. As discussed in the Issues and Opportunities Element (Chapter 4), the adoption of the County Strategic Goals and related objectives made it necessary to revisit the overall statement of goals, objectives, policies, and programs adopted by the County Board as part of the year 2035 comprehensive plan. The focus of the County Mission is to create an environment for residents and businesses to enjoy an authentic quality of life through a well-governed and administered county dedicated to safe and secure communities; economic growth and vitality; effective mobility and reliable infrastructure; and access to basic needs. To align the comprehensive plan recommendations to the County Mission, it became necessary to replace the original comprehensive plan goals and objectives adopted as part of the year 2035 plan with the County Strategic Goals and Objectives adopted in 2015. This also provided an opportunity to reorganize the goals and objectives, along with the plan’s policies and programs, into one chapter as opposed to the individual element chapters as they are presented in the year 2035 plan. The renewed goals and objectives are presented as follows:

County Goal – Effective Mobility and Reliable Infrastructure



County Goal – Access to Basic Needs



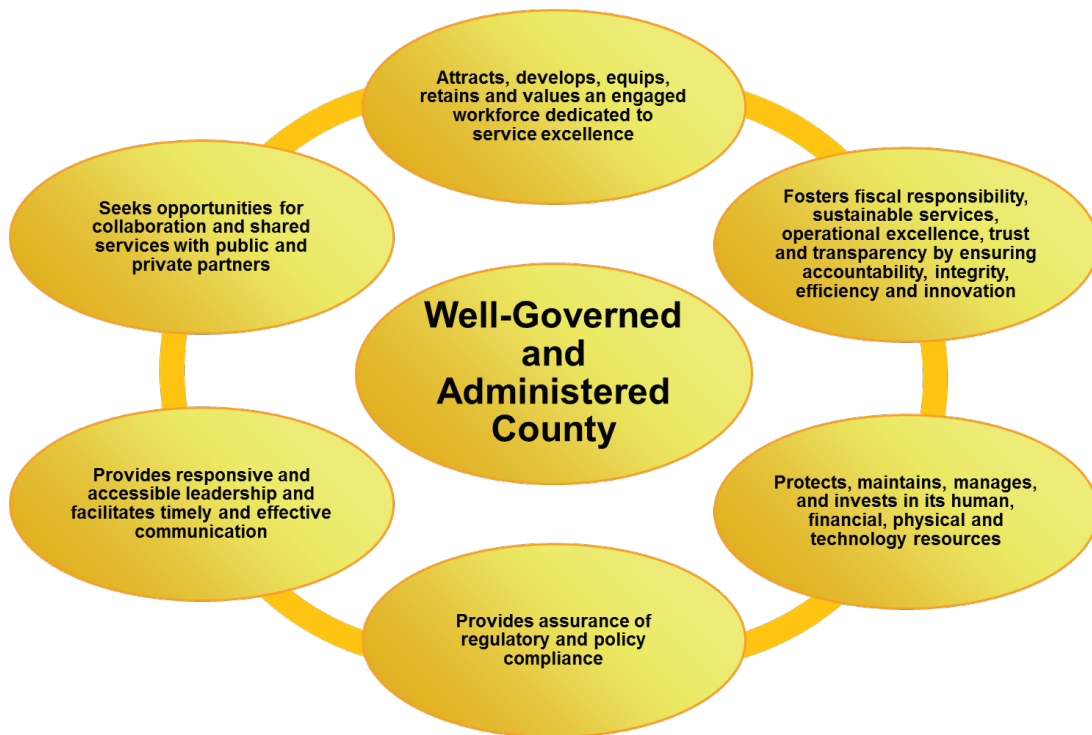
County Goal – Safe and Secure Community



County Goal – Economic Growth and Vitality



County Goal – Well-Governed and Administered County



Policies and Programs

As part of renewing the goals and objectives for the year 2050 comprehensive plan update, and number of policies and programs included in the year 2035 comprehensive plan have been revised or repealed to align with the core services provided by the County. In addition, the policies and programs have been organized under the County department that would be responsible for implementation.

The State comprehensive planning law requires a compilation of the programs, in a specified sequence, to implement the recommendations of the plan. An implementation timeframe has been identified for each of the programs, as set forth in the following tables, to meet this requirement. Timeframe for implementation may be current, five-year, or long-term. These tables also identify the comprehensive plan element or elements that a program applies to as well as which County Strategic Goal a program applies to. The Comprehensive Planning Technical Advisory Committee (TAC), comprised of staff from related County departments, reviewed the programs set forth in the year 2035 plan to identify those that relate directly to the core services provided by the County, as well as new programs developed on the basis of input provided by County Board Supervisors at a brainstorming session held in November 2017. The TAC also provided input regarding implementation timeframe and which comprehensive plan element and County Strategic Goal a program applies to. The County Board then held a second input session in October 2018 (see Appendix H for summary), and the Multi-Jurisdictional Comprehensive Plan Advisory Committee reviewed and approved Section 12.3 of the draft Recommendations Element in November 2018. Any new programs recommended in this plan update must be individually reviewed and approved by the appropriate County Board liaison committee and the County Board of Supervisors through the annual budget process prior to implementation. Programs that are likely to require amendments to County ordinances to be implemented and programs that recommend continued enforcement of existing County ordinances are identified in the Implementation Element (Chapter 13).

Policies and Recommendations for Washington County Departments

Highway

Policies for Highway Department

- Support and consider each transportation element developed under the regional transportation plan when budgeting for transportation improvements and updating Washington County's 2050 Transportation Network Sustainability Plan.
- Work to ensure consistency between regional, County, and local land use and transportation plans so that the arterial street network, transit services, and bicycle and pedestrian facilities are safe, efficient, appropriately sized and located to serve all County users, including vehicular traffic, bicyclists, pedestrians and farm equipment.
- Provide an efficient arterial street and highway system that can effectively move people and goods within and through the County to promote a strong economy.
- Work to achieve consensus between local, County, regional, and State levels of government on issues such as street widening and other improvements.
- Incorporate recommendations from the Washington County Bikeway and Trail Network Plan into the County 2050 Transportation Network Sustainability Plan and applicable capital improvement programs.
- Ensure planned land uses are adequately served by street and highway networks.
- Support appropriate physical infrastructure, such as roads, airports, railroads, public transit, sewer and water, utilities, and telecommunications facilities in an effort to attract and retain desirable businesses in the County.
- Encourage development of highways and utilities in a manner that minimizes disruption of Tier I farmlands as mapped in the Washington County farmland preservation plan.

Highway (Continued)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Continue to work with WisDOT to develop an inventory of hazardous intersections and street segments, based on crash records, and to undertake improvements to eliminate hazardous conditions.</p>			x	x				x			x	x			
<p>Encourage the use of roundabouts on the County highway system and at intersections where appropriate to increase safety and improve continuous traffic flow.</p>				x						x					
<p>Provide adequate warnings in hazardous areas, such as railroad crossings and in areas with limited sight distance.</p>			x					x				x			
<p>Continue to study traffic safety data at all major intersections throughout the County highway system to ensure a safe public transportation network that is well-maintained, accessible, and enhances safe traffic flow and mobility.</p>			x					x		x		x			
<p>Continue to maintain County highways, including resurfacing, reconstruction, and patching; snow clearing; sign maintenance; and mowing, trash removal, and tree trimming within highway rights-of-way.</p>			x					x				x		x	
<p>Accommodate bicycle travel on County arterial streets and highways through bicycle lanes, widened outside travel lanes, widened and paved shoulders, or separate bicycle paths as outlined in the Washington County Bikeway and Trail Network Plan. Bicycle facilities should be added as the County arterial street and highway system is incrementally resurfaced, reconstructed, or constructed.</p>			x		x					x		x		x	
<p>Accommodate sidewalks along the County arterial street system in areas of existing or planned urban development. Sidewalks should be added as the County arterial street system is incrementally resurfaced, reconstructed, or constructed.</p>			x							x		x			
<p>Continue to administer and enforce the County highway access management ordinance.</p>		x		x				x				x			
<p>On request, work with local governments in the County to develop consistency between the County highway access management ordinance and local access management/driveway ordinances.</p>		x		x					x			x			
<p>Continue to maintain the road network within the County.</p>	x		x					x				x		x	x

Table continued on next page.

Transit

Policies for County Transit (Highway Department)

- Review existing County transit services and align with County Vision, Mission and Strategic Goals.
- Expand the service area of the Washington County Commuter Express (WCCE) Bus System.
- Ensure the Washington County Commuter Express Bus System meets the public transit service design guidelines set forth in the regional transportation plan.
- Increase connectivity between the Washington County Commuter Express Bus System, Washington County Shared-Ride Taxi Service, and the Milwaukee County Transit System (MCTS).
- Washington County should act as a catalyst with WisDOT to enhance public transit access to park-ride lots, and to ensure that all transit stations are accessible by bicyclists and, in urban areas, are served by sidewalks or walkways.
- Promote convenient, flexible, and affordable public transportation options within Washington County and in conjunction with neighboring counties.
- Integrate the regional transportation plan with the comprehensive plan transportation element and applicable capital improvement programs.
- Continue and enhance the operation of the County Shared Ride Taxi Service.

Transit (Continued)

	Comprehensive Planning Elements							Implementation Timeframe			County Strategic Goals				
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Continue to work with non-governmental organizations (NGO) to raise public awareness of public transit related issues such as people with disabilities who are reliant on public transportation and the benefits of increased use of public transportation. Continue to work with local municipalities, neighboring counties, and SEWRPC on transportation intergovernmental agreements. Through updates to the County transit development plan, consider increasing connectivity to other public transportation services or activity centers (major employers and retail/service centers) in adjacent counties. Continue to work with non-profits, organizations involved in transportation, and other transportation entities (Coordinated Transportation Committee) in implementing aspects of the Public Transit Human Services Transportation Coordination Plan for Washington County. Seek to develop joint marketing strategies between the County and other transportation service providers in the Region. Expand the WCEE in accordance with the recommendations of the regional transportation plan, focusing on various service components between Washington County and adjacent counties, including FOXCONN.</p>				x		x		x	x		x	x	x		

Land and Water Conservation

Policies for Land and Water Conservation (Planning & Parks Department)

- Implement strategies and recommendations identified in the Washington County Land and Water Resource Management Plan.
- Work to ensure integrated land and water resource management for the protection of surface water, groundwater, and water dependent natural resources.
- Protect, conserve and improve the quality and quantity of groundwater from the loss of recharge areas, overly concentrated pumping, inappropriate private onsite wastewater treatment systems and agricultural practices in order to provide safe drinking water.
- Encourage soil conservation practices to reduce farmland erosion and sustain and increase farmland productivity in the County by encouraging wise soil management practices to protect farmland for continued agricultural use.
- Work to reduce the human and environmental risks through the proper management of agricultural animal waste.
- Support and implement water quality control plans, regulations, and stormwater management plans to minimize the adverse effects of flooding through the preservation and restoration of stream corridors, wetlands, and floodplain areas.
- Support the development of land use patterns and water quality control facilities, programs, and operational improvements, including non-point pollution controls and sewage and stormwater management systems, to protect, maintain or enhance water quality and protect wetlands in the County from pollution.
- Ensure past, present and future developments provide for and maintain proper construction erosion control and post construction stormwater management practices.
- Ensure proper reclamation of nonmetallic mining sites and encourage the wise management of remaining potential nonmetallic mineral resource areas in Washington County.
- Support efforts that protect and maintain woodlands, primary environmental corridors, exceptional water resources, geologic areas, and threatened and endangered species in Washington County.
- Provide cost effective ways for County residents to dispose of unused hazardous waste and agricultural chemicals, and implement strategies regarding the human and environmental risks posed by other hazardous waste materials.
- Support strategies that retain agricultural businesses that are sustainable and benefit the economy.
- Continue to develop and share information with local government officials on County ordinance requirements that affect land use development.

Land and Water Conservation (Continued)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Encourage the protection of groundwater recharge areas identified in the regional water supply plan. Continue to raise awareness about groundwater quality and quantity, groundwater levels, water infiltration, and aquifer recharge. Increase awareness and promote action for proper groundwater protection practices. Continue to promote and provide assistance for proper well abandonment. Continue to identify unused wells through farmstead inventories and subdivision reviews and promote proper abandonment of wells. Encourage cooperation and collaboration among groups and municipalities while continuing to maintain compliance with the County's WPDES MS4 Permit based on the requirements identified in NR 216 and NR 151 of the <i>Wisconsin Administrative Code</i> to address non-point and point source pollution. Enforce ordinances and programs such as an illicit discharge detection and elimination and other components of a stormwater management program. Encourage sound, well planned development that protects the natural resources of the County. Continue to work with WDNR to implement compliance with agricultural performance standards of NR 151 regarding evaluation of parcels for compliance. Conduct on-site inventories of existing operations to determine compliance. Ensure that all livestock operations have no overflowing manure storage facilities; no unconfined manure stacks within Water Quality Management Areas (WQMAs); no direct runoff from feedlots or stored manure to water resources; and no animals in streams where degradation of the stream bank has or is likely to occur. Assist owners and operators of farmland with conservation and nutrient control planning. Continue to increase the use of best management practices (BMP) such as conservation tillage (where crops are grown with minimal cultivation of the soil). Encourage wise soil management practices to protect farmland for continued agricultural use. Educate and work with farmers to encourage soil conservation practices to reduce farmland erosion and sustain and increase farmland productivity in the County.</p>	x				x			x				x	x	x	
	x				x			x				x	x	x	
	x							x				x	x	x	
	x							x				x	x	x	
	x							x				x	x	x	
	x							x				x	x	x	

Table continued on next page.

Land and Water Conservation (Continued)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals						
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed	
<p>Programs (projects or services):</p> <p>Continue educational programs that specifically outline soil conservation and BMP resources and grants available through State agencies such as the Wisconsin Department of Agriculture, Trade, and Consumer Protection (DATCP) and WDNR.</p> <p>Continue to promote and assist with joint watershed planning programs between communities in Washington County to minimize urban and rural stormwater runoff and improve water quality as part of the WDNR's TMDL Program.</p> <p>Work collaboratively with the Milwaukee Metropolitan Sewerage District (MMSD) and SEWRPC to prepare and implement the regional water quality management plan.</p> <p>Work with appropriate organizations to develop programs that support Wisconsin's Working Lands Initiative recommendations. Work with area land trusts, such as the Ozaukee Washington Land Trust (OWLT), to protect agricultural parcels through agricultural conservation easements and/or purchases to preserve and enhance agricultural lands that are best suited for agricultural use.</p> <p>Implement the recommendations identified in the Aquatic Invasive Species Strategic Plan through a partnership with County lake organizations. Control and reduce the spread of invasive plant species in Washington County.</p> <p>Implement programs to reduce the human and environmental risks posed by household and agricultural waste, including hazardous waste. Provide cost effective ways for County residents to dispose of unused hazardous waste to protect County resources through State grants and other funding mechanisms.</p> <p>Continue to study the feasibility of providing effective and efficient permanent household hazardous waste drop-off sites in the County.</p> <p>Encourage County residents to safely dispose of household wastes, such as: plastics, electronics, appliances and organic waste.</p> <p>Continue to provide residents with a means to purchase native trees, wildlife shrubs and prairie seed that promote conservation stewardship.</p> <p>Continue to offer the State Wildlife Damage and Abatement Program to County residents that are negatively affected by the State's wildlife management programs.</p>	x							x				x	x	x		
		x											x	x	x	
		x					x						x	x	x	
		x											x	x	x	

Health

Policies for Washington Ozaukee Public Health Department

- Assure the enforcement of State public health statutes and local public health codes.
- Continue to support and maintain the shared Washington Ozaukee Public Health Department.
- Implement recommendations in the Washington County Community Health Improvement Plan (CHIP).

Washington Ozaukee Public Health Department Programs

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
Programs (projects or services):															
Continue enforcement of <i>County Code</i> Chapter 8: Human Health Hazards, State public health regulations in <i>Wisconsin Statutes</i> Chapters 250 through 254 and <i>Administrative Code</i> in accordance with Section 6.04 of the <i>County Code of Ordinances</i> .	x							x	x	x		x			
Continue to provide evaluation, education and referral to citizens seeking information on adverse health conditions.	x							x	x	x	x				
Continue to provide resources, assistance, referrals and promote requirements of human health hazards to local governments.	x						x	x	x	x	x	x			x
Revise and implement the Community Health Improvement Plan every five years with community partners.	x						x	x	x	x	x	x			x
Continue to support environmental health regulations affecting food safety, drinking water, vector (carrier that transfers an infective agent from one host to another) control, recreational water quality, hazardous waste recycling, and air quality.	x							x	x	x	x	x			
Continue monitoring and testing County owned swimming beaches for safe water quality per Section 254.46 of the <i>Statutes</i> .	x							x	x	x	x	x			
Continue WDNR subcontract for inspection of transient non-community wells (water systems for places where people do not remain for long periods of time).	x						x	x	x	x	x	x			x
Continue agent status from the Wisconsin Division of Public Health for licensing of facilities serving the public under Section 254.69 of the <i>Statutes</i> .	x						x	x	x	x	x	x			x
Encourage methods and programs needed to maintain Washington County's ranking position in the top quartile in the County Health Rankings.					x			x	x	x					x
Continue the development and implementation of a mass clinic disaster plan in partnership with County emergency preparedness, hospital systems, and other identified agencies.					x		x	x	x	x	x	x			x
Continue to fund and administer public health and health care services offered by the Washington Ozaukee Public Health Department and partnering agencies.					x		x	x	x	x					x
Assist in the development, implementation and promotion of a detailed Bikeway and Trail Network Plan for Washington County.				x			x	x	x		x	x			x
Continue to support development of the Washington Ozaukee Public Health Department's capacity to offer a full range of environmental health services.	x							x	x	x	x	x			x

Table continued on next page.

Health (Continued)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
Programs (projects or services):															
Continue to coordinate medication collection with twice-a-year Clean Sweep/Drug Take Back Day Grant Program to reduce unused pharmaceuticals in the community through safe and legal disposal.	x							x	x		x				
Promote greater awareness of the Drug Take Back Day.	x								x		x				
Continue to ensure safe environmental health conditions at public licensed facilities.	x							x	x		x				
Continue to promote uniform statewide public health standards to prevent and control exposure to food borne, water borne, or recreational hazards.	x							x	x		x				
Continue to promote timely investigations of communicable diseases associated with licensed facilities.	x							x	x		x				
Participate in developing "Safe Routes to School" programs through Well Washington County with interested community partners, local governments and school districts.	x						x		x		x				
Continue to lead Well Washington County and the Washington County Health Care Partners.					x			x	x		x				x

Land Use

Policies for Land Use (Planning & Parks Department)

- Protect primary environmental corridors, isolated natural resource areas, natural areas, critical species habitat sites, floodplains, and wetlands and surface waters outside primary corridors and INRAs, which are shown on Maps in Chapter 5 and based on the guidelines set forth in Table 2.1, from incompatible urban development by enforcing applicable County regulations.
- Enforce restrictions within floodplains as identified on Map 5.17 or by subsequent updates to floodplain mapping approved by FEMA and the WDNR.
- Restrict urban land uses and other incompatible land uses and structures in wetlands by enforcing applicable County regulations. Require mitigation (restoration of historic wetlands, enhancement of existing wetlands, or creation of new wetlands) if wetlands are destroyed as part of a development project.
- Support the development of land use patterns and water quality control facilities, programs, and operational improvements, including non-point pollution controls and sewage and stormwater management systems, by enforcing applicable County regulations to protect wetlands in the County from pollution.
- One hundred-year recurrence interval floodplains should not be allocated to any development that would cause or be subject to flood damage; and only authorized structures should be allowed to encroach upon and obstruct the flow of water in perennial stream channels and floodways.
- Implement programs and ordinances to reduce the human and environmental risks posed by sewage.
- Continue to develop and share information with local government officials on County ordinance requirements that affect land use development.

Land Use (Continued)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Incorporate the updated floodplain mapping from the Washington County Floodplain Map Modernization Program into the County shoreland and floodplain zoning maps following approval of the maps by the WDNR and FEMA. Continue to administer and enforce the Washington County Shoreland, Wetland, and Floodplain Zoning Ordinance. Continue to implement programs related to surface and groundwater resources to support the development of land use patterns to protect wetlands in the County from pollution.</p>	x	x					x	x		x		x	x		x

Aging and Disability Resource Center

Policies for ADRC

- Provide resources on Federal, State, and County government housing programs that have the potential to increase the availability of housing for the elderly and people with disabilities.
- Develop methods to collect data regarding the housing needs and preferences of County residents age 60 and older and people with disabilities.
- Provide resources of services offered to assist elderly householders with living in traditional housing such as the Home Delivered Meal Program.
- Promote programs that provide funds and labor to adapt homes to the needs of people with disabilities and the elderly.
- Ensure access to services that provide for the community's health and physical well-being, encompassing all ages, abilities and circumstances, while utilizing facilities such as the satellite facility in Hartford to provide responsive accessible leadership and facilitate timely and effective communication.

Aging and Disability Resource Center Programs

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services):</p> <p>Continue to provide information in various formats and assistance through the Washington County Aging and Disability Resource Center, which provides resources on services to the elderly and people with disabilities, including housing and the Family Care Program.</p>		x				x		x			x				
<p>Develop and distribute educational materials regarding the various Federal, State, and County programs, such as the Section 202 Supportive Housing for the Elderly Program, available to Washington County residents and developers for the construction of new projects or the conversion of existing housing to senior housing.</p>		x						x			x				
<p>Develop and distribute educational materials regarding the various Federal, State, and County programs, such as the Section 811 Supportive Housing for the Disabled Program, available to Washington County residents and developers for the construction of new projects or the conversion of existing housing for people with disabilities.</p>		x						x			x				
<p>Encourage the development of sufficient and appropriate living facilities for the elderly and people with disabilities, by providing information and data to support private sector development.</p>		x						x			x				
<p>Collaborate with senior living facilities and community agencies to develop and distribute a housing survey to the senior population. Distribute findings throughout County level government and to local government elected officials and staff.</p>		x									x				
<p>Continue the Home Delivered Meals Program and the Congregate Meals Program offered by the Aging and Disability Resource Center.</p>		x						x			x				
<p>Develop and distribute educational materials regarding the various Federal, State, and County programs available to Washington County residents for funding to adapt homes to the needs of people with disabilities and the elderly, such as the WisLoan Program.</p>		x						x			x				
<p>Continue to be involved with the Protective Placement Team to create a series of recommended changes and improvements to the nature of the protective placement safety and feasibility plan regarding mental health and the county's role in funding.</p>					x			x			x				x
<p>Continue participating with SERWPC in the update of the regional housing plan.</p>		x						x			x				

Table continued on next page.

Aging and Disability Resource Center (Continued)

	Comprehensive Planning Elements							Implementation Timeframe			County Strategic Goals				
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Consider promotion of construction design concepts such as Universal Design 23 and Vistability. Continue community outreach and education on available resources. Continue partnership and collaboration with Washington County senior centers to offer health and wellness programs.</p>		x	x	x					x		x	x	x		

Emergency Management

Policies for Emergency Management

- Continue to provide adequate police, criminal justice, fire, rescue and emergency medical services to Washington County residents.
- Coordinate with local government and agencies to plan for, respond to and recover from major emergencies and disasters.

Emergency Management Programs

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Continue to develop and support the Washington County Office of Emergency Management and its functions: Disaster Aid Management, Emergency Operations Center.</p>					x	x	x	x	x			x			
Continue to review and annually update the Washington County Comprehensive Emergency Management Plan (CEMP), which provides guidance for responding to and recovering from disasters throughout the County.					x			x	x		x	x	x		x
Continue to review and update the Washington County Hazard Mitigation Plan, which provides guidance designed to reduce overall risk to people, property and infrastructure from future hazard events, while also reducing the costs of future disaster aid programs throughout the County.	x				x	x	x	x	x		x	x			
Continue the support of the Voluntary Organizations Active in Disasters preparedness/response programs.					x			x	x			x	x		
Continue to provide Emergency Management Services and coordinate with local governments and State agencies in disaster recovery.					x	x	x	x	x			x			x
Consider opportunities to create efficiencies through shared services.					x				x			x			x
Continue to assure compliance with mandatory Emergency Planning and Community Right-to-Know Act Laws and facilitate the existence of the mandatory Local Emergency Planning Committee (LEPC).					x	x	x	x	x			x			x
Continue to coordinate and manage disaster aid for the County. By law reporting and reimbursements for State/Federal disaster aid programs must be channeled through the County Emergency Management Office.		x			x	x	x					x	x	x	x

Sheriff's Office

Policies for Sheriff's Office

- Seek opportunities for collaboration and/or shared services.
- Work in concert with Federal and State authorities and key stakeholders to collaboratively ensure the availability of treatment and preventative services for those who fell victim to the opioid epidemic as well as their caregivers.
- Provide police, criminal justice, and rescue services to Washington County residents.
- Provide police protection to local governments as required.
- Promote shared services and equipment between the Washington County Sheriff's Department and local police, fire, and rescue departments, and with emergency disaster relief.
- Provide a safe and secure jail environment for individuals held for court or serving a court ordered confinement sentence.
- Operate a communications center to provide assistance to the public and law enforcement by answering emergency and non-emergency calls and dispatching resources.
- Provide maintenance, oversight and administration of the County-Wide Radio System IT Network, including all tower sites and related infrastructure.

Sheriff's Office Programs

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services):</p> <p>Continue to provide police protection to Washington County residents through the Washington County Sheriff's Department.</p> <p>Continue to conduct needs assessment studies to determine if the Sheriff's Department has adequate personnel and equipment to provide Washington County residents with police protection.</p> <p>Continue to operate the County Jail, which provides for the general incarceration of individuals from pre-sentence detainees through sentenced inmates.</p> <p>Periodically assess the Washington County Sheriff's Department, the Justice Center, and the County Jail to determine if the facilities are adequate to serve Washington County residents and various County departments and agencies.</p> <p>Continue to promote shared services and equipment between the Washington County Sheriff's Department and city, town, and village police departments.</p> <p>Continue to implement the Records Management System and Informational System Plan in the County (ProPhoenix).</p> <p>Continue to incorporate the Mutual Aid Box Alarm System (MABAS) into fire dispatching.</p> <p>Continue to study the development of an integrated County emergency call dispatch center.</p> <p>Continue to operate a County dispatch center to field emergency and non-emergency calls and dispatch law enforcement and other resources.</p> <p>Continue to maintain and oversee the County-Wide Radio IT System, including all tower sites and related infrastructure.</p>					x	x	x	x				x			x

Parks

Policies for Parks (Planning & Parks Department)

- Implement the Parks Fiscal Sustainability Plan to foster fiscal responsibility, sustainable services, operational excellence, trust and transparency by ensuring accountability, integrity, efficiency and innovation.
- Provide an integrated system of priority public parks and related open space areas that positively contribute to the quality of life of County residents by providing opportunities to participate in a wide range of outdoor recreation activities.
- Consider park operating procedures and policy to effectively operate and maintain the County parks system towards the goal of being financially self-sustaining.
- Pursue partnerships that enhance maintenance, education and recreation of the County park and trail system.
- Collaborate with local governments and organizations to improve parks, trails and lake access throughout the County.
- Maintain and improve the County priority parks, trails, natural areas and operations in a fiscally responsible manner.
- Support strategic park acquisitions and expansions of priority parks.
- Develop an expanded and interconnected multi-use trail system.
- Promote and market the power of parks and trails to increase their use by individuals and families. Parks and trails have health, economic, environmental and social benefits for all County residents and visitors.

Parks Division Programs (Planning & Parks Department)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Continue to develop and implement the Park Fiscal Sustainability Plan, updating on an annual basis. Implement the recommendations of the Washington County park and open space plan. Assist in implementing the recommendations of the Washington County Bikeway and Trail Network Plan. Continue to conduct return on investment analyses for all proposed projects. Properly vet all proposed projects to ensure all stakeholders are informed during decision making process. Continue annual update of the Park Classification System. Enhance communication and marketing for the County park system including marketing parks as a facet of economic development.</p>					x			x	x	x	x		x	x	x
	x				x			x	x	x	x		x		
				x	x	x					x		x		
					x			x							x
					x			x							x

Planning

Policies for Planning (Planning & Parks Department)

- Develop plans that support a positive quality of life for the residents of Washington County.
- Work with SEWRPC on regional plans and issues affecting Washington County.
- Provide professional planning expertise to local governments and recommend strategies and programs to promote responsible growth and development of the County and its communities.
- Assist other County departments and agencies on a variety of land use and planning related topics.
- Lead the County Site Redevelopment Program, working with the Local Government Coalition and State and Federal agencies to assess and redevelop suspected and known brownfield sites throughout the County.
- Achieve a sustainable Site Redevelopment Program.
- Serve as a repository of information and statistical data for demographic, economic, social and physical factors for County departments, local governments and the general public.

Planning Programs (Planning & Parks Department)

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
Programs (projects or services): Work with Parks and Highway to implement the County Bikeway and Trail Network Plan.				x	x	x	x	x	x	x	x	x	x		
Continue to update the County farmland preservation plan at least every 10 years to reflect the recommendations of the comprehensive plan, and as required in Chapter 99 of the <i>Wisconsin Statutes</i> .	x	x							x				x		
Continue participating with SERWPC in the update of regional plans.	x	x						x					x		x
After adoption of updated regional plans, incorporate relevant recommendations into County comprehensive plan amendments and other relevant County-level plans for consideration by County Board.	x	x	x	x	x	x	x	x							x
Continue to track local government comprehensive plan amendments for inclusion in County comprehensive plan amendments.	x	x	x	x	x	x	x	x							x
Continue to implement public engagement requirements in Chapter 66.1001(4) in the <i>Wisconsin Statutes</i> for comprehensive planning.	x	x	x	x	x	x	x	x							x
Continue to update the County comprehensive plan at least every 10 years as required in Chapter 66.1001 of the <i>Wisconsin Statutes</i> .	x	x	x	x	x	x	x	x							x
Continue to update and adopt the County park and open space plan every five years to maintain eligibility to receive available State and Federal grants.	x				x			x						x	x
Continue to promote boundary agreements between local governments as appropriate, providing professional planning and technical assistance.								x							x
Continue to assist in the development of the County Aquatic Invasive Species Plan.	x							x						x	
Continue to work with Parks Division, WDNR, non-profit conservation organizations (NCO), and local governments to implement recommendations in the park and open space plan and Parks Fiscal Sustainability Plan.	x				x			x			x				x
Continue to participate in on-going regional cooperative planning efforts such as the Mid-Kettle Moraine Partners Group.	x							x							x
Continue the project management and grant administration of the County Site Redevelopment Program and the US EPA Coalition Assessment Grant for Hazardous Substance & Petroleum Brownfields.	x	x				x	x	x					x	x	x

Table continued on next page.

Planning (Continued)

	Comprehensive Planning Elements							Implementation Timeframe			County Strategic Goals				
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Continue to work with the Site Redevelopment Program (SRP) Project Management Team and Coalition Partners to develop a SRP Financial Sustainability Strategy.</p>	x	x				x	x	x				x	x	x	
Continue to analyze statistical data regarding demographic, economic, social, and physical factors for County departments, local governments and the general public.	x	x	x	x	x	x	x	x							x
Continue to oversee all amendments to the County comprehensive plan as requested by the public or local governments.	x	x	x	x	x	x	x	x							x
Continue to assist in the update of the County Land and Water Resource Management Plan as required in Chapter 92.10 of the <i>Wisconsin Statutes</i> .	x							x	x						

County Administration

Policies for County Administration

- Identify and implement opportunities to consolidate or share services between Washington County and other counties.
- Encourage, and facilitate when requested, shared services between local governments.
- Continue active representation on the HOME Consortium Board, which receives an annual funding allocation from HUD to advance homeownership opportunities and programs for households.
- Support public libraries located in Washington County.
- Protect, maintain and manage the County's physical facility resources. Ensure that Washington County government facilities, including the Washington County Government Center, the Public Agency Center, Sheriff's Office, the County Vehicle Maintenance and Storage Facilities, and the Justice Center are adequate to enable County departments and agencies to operate effectively.
- Seek opportunities for collaboration and shared services with public and private partners to enhance the level of public services and increase efficiencies in Washington County.
- Encourage all levels of government and economic development organizations to work cooperatively with Economic Development Washington County (EDWC) and local economic development organizations.
- Support EDWC programs that fuel growth companies for the creation of quality jobs and economic prosperity countywide. Encourage and promote quality employment by ensuring ready access to a skilled, educated and work-ready workforce.
- Encourage intergovernmental cooperation when selecting sites for locating public facilities such as police and fire stations and libraries, and quasi-public facilities such as hospitals, clinics, and skilled nursing homes, assisted living facilities, and independent living centers for the elderly and people with disabilities.
- Continue participating in regional housing programs such as the Southern Housing Region Program and HOME Consortium.

Economic Development

Policies for Economic Development Washington County (EDWC)

- Support EDWC programs that fuel growth companies for the creation of quality jobs and economic prosperity countywide.
- Work with and support EDWC in executing a Targeted Business Development Program that (1) builds relationships and business opportunities among existing businesses, prospective businesses, developers and site selectors; (2) focuses on export industries representing driver potential for our County; (3) effectively leverages and enhances local and regional assets and (4) transforms into opportunity the disruption created by large manufacturing facilities being developed in Southeastern Wisconsin.
- Support EDWC's efforts to design and implement a consultative growth platform with business-to-business products and services geared to existing growth companies and "second stage" businesses (\$1-50 million in revenue and 10-100 employees).
- Nurture an "engine of growth" via a revolving loan fund scaled to be self-sustaining and capable of providing meaningful fixed-rate, low-interest incentive financing to businesses making significant CapEx investments, creating of new jobs, upskilling existing jobs, redeveloping underutilized sites and/or otherwise creating material positive community impact.
- Both quantitatively and qualitatively assess the economic and fiscal impacts of economic development growth projects in which the County participates through loans or other publicly funded incentives.
- Encourage Countywide and regional cooperation on economic development issues including business creation, retention, and expansion and the creation of a range of employment opportunities that improve and enhance the economic vitality of Washington County.
- Support conversion of underutilized and/or brownfield related properties into higher, better and more productive reuses through dedicated, sustained and high-performing site redevelopment programming.
- Promote the development of new businesses, or business expansion, in areas with existing physical infrastructure and community services, or in areas near or contiguous to existing service areas that can readily be served by extending infrastructure.
- Promote convenient, flexible, and affordable transportation options within Washington County and between Washington County and neighboring counties.
- Partner with EDWC in offering unparalleled expertise in enhancing business performance through initiatives that help companies retain the talent required to win, maximize growth company leadership and transform organizational culture for "Industry 4.0".
- Promote a diverse portfolio of housing choices for people who wish to live and work in the County.
- Encourage cooperation between high schools, technical colleges and colleges and universities located in Washington County and the Region to develop educational programs that provide the County's labor force with skills to meet the employment needs of County businesses and to provide the services needed by County residents.
- Promote commercial and industrial development in business/industrial parks and TIF Districts (TID).
- Promote commercial redevelopment in the downtown areas of cities, villages, and hamlets.

- Support appropriate physical infrastructure, such as roads, airports, freight railroads, public transit, sewer and water, utilities, and telecommunications facilities in an effort to attract and retain desirable businesses in the County.
- Promote boundary agreements between towns and cities and villages as a means to extend physical infrastructure, such as sanitary sewer, to areas identified for economic development by towns.

Economic Development Programs

	Comprehensive Planning Elements						Implementation Timeframe			County Strategic Goals					
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services):</p> <p>Work with EDWC and local governments to build an unbeatable platform for business growth and, in so doing, be recognized statewide as a top performing economic development practice.</p> <p>Grow the Impact Revolving Loan Fund to \$18,500,000 by 2022 and contract with EDWC to successfully incentivize businesses to make new capital investment in the countywide economy and create new jobs and/or up-skilling existing jobs.</p> <p>Actively continue to lead and collaboratively engage the Washington County Site Redevelopment Program with EDWC, which includes working with its other coalition communities to sustain the program well beyond the second USEPA Coalition Assessment Grant awarded to the county.</p> <p>Leverage technology to not just maintain an inventory of brownfield sites, but work with EDWC in using data and smart analytics to identify sites where public participation in their redevelopment has higher likelihood for success and the strongest ROI. Continue to emphasize brownfield remediation is more than identifying and mitigating risks, but rather a matter of effective site redevelopment with a focus on getting deals done and converting the select sites to higher and better use.</p> <p>Meaningfully engage and expect results from a regional approach to attracting businesses to the County and Region.</p> <p>Support EDWC in its work to not just market the competitive advantages of Washington County to growth companies inside and outside the County but also offer valuable expertise and competitive intelligence that supports their efforts and develop new market opportunities for growth and job creation.</p> <p>Support the EDWC in promoting Washington County to businesses considering expanding or relocating to Washington County.</p> <p>Work with EDWC and appropriate organizations to promote and utilize the PACE Lending Program to attract businesses that utilize sustainable economic development concepts such as the use of renewable energy sources; building and landscape designs that reduce the use of toxic chemicals, reduce the use of impervious building materials, and preserve open space, water quality, and natural features; and provide jobs that pay wages sufficient to meet the cost of living in Washington County.</p>						x	x	x					x	x	x

Table continued on next page.

Economic Development (Continued)

	Comprehensive Planning Elements							Implementation Timeframe			County Strategic Goals				
	ANCR	Land Use	Housing	Transportation	UCF	Economic Development	Intergovernmental Cooperation	Current and Ongoing	5-Year	Long-Term	Access	Mobility	Safe/Secure	Economic	Well-Governed
<p>Programs (projects or services): Utilize EDWC's impact assessment and analytical expertise and custom Impact Dashboard tool created by Impact DataSource to analyze the return on investment to the County and taxpayers of economic development projects. Continue to study altering or expanding various service components of the WCCE, focusing on providing service between Washington County and adjacent counties and expanding park-ride lots. Implement a "Choice Workplace Index" across a statistically significant number of companies countywide, tracking movement across this index over time. Plug Washington County into a seamless "pull" talent attraction and development effort. Invest in, diversify and deepen the County's portfolio of economic assets, tools, and capital for enhancing local capacity to accelerate business growth. Support EDWC programs that both address community needs and leverage community assets. Support EDWC programs to develop a thorough knowledge of businesses within the County and their needs. Study the use of Transportation Economic Assistance (TEA) funds, Federal Aviation Administration funds, Homeland Security funds and Freight Railroad Infrastructure Improvement Program funds for transportation projects and improvements that may help attract employers to Washington County or encourage existing businesses to remain and expand in the County. Work with appropriate entities to identify and promote value-added agriculture (for example, on-farm production of yogurt, cheese, and other dairy products). Work with UW-Extension and local high schools and colleges to promote agribusiness education programs, and encourage young and beginning farmers to attend classes. Provide tuition assistance to farmers attending classes. Study the feasibility of providing County tax credits for agricultural parcels and agribusinesses. Encourage the preservation of historical resources that contribute to the heritage and economy of Washington County, but have not been recognized or designated by a Federal, State, or local unit of government. Work with the MPTC, UWM – Washington County and businesses to determine educational needs of potential employees to serve business demand.</p>				x	x	x	x	x					x		x

Recommendations for Local Governments

Although the focus of the County comprehensive plan update is on the core services provided by the County, there are important aspects of various plan elements that are heavily influenced by the local governments located within the County. One of the primary reasons is because local governments have some land use regulatory authorities, such as general zoning, that the County does not have. General zoning authority allows local governments to have significant influence over development within the County, which, in turn, impacts planning considerations such as the location of new development, the amount of land that is converted from non-urban to urban uses, and the types of housing that are developed within the County. In addition, local governments are responsible for a significant amount of infrastructure within the County and a number of core services provided to County residents. The following programs are suggested for local government consideration. Some suggested programs may not be relevant to a local government, depending on the needs of the individual community.

Agricultural, Natural and Cultural Resources Element

- Support implementation of the Working Lands Initiative recommendation to establish working land enterprise areas outside planned sewer service areas.
- Encourage the protection, preservation, and appropriate use of the natural resource base.
- Encourage compact development within sewer service areas.
- Farmlands in planned sewer service areas should be encouraged to remain in agricultural use until public sewer and water services are extended to that parcel.
- Local governments should review and, if necessary, revise the local zoning ordinance to allow for produce stands on farms and bed-and-breakfast establishments on farms. Local governments may also provide incentives for activities such as produce stands and farmers markets through an expedited permitting process and reduced permitting fees.
- Discourage urban land uses in primary environmental corridors, isolated natural resource areas, natural areas, critical species habitat sites, floodplains, wetlands, and surface waters.
- Implement strategies regarding the protection and maintenance of woodlands, primary environmental corridors, exceptional water resources, site specific geologic features, and threatened and endangered species as identified in regional plans.
- Support the development of land use patterns and water quality control facilities, programs, and operational improvements, including non-point pollution controls and sewage and stormwater management systems, to protect, maintain or enhance water quality and protect wetlands from pollution.
- Local governments should review their zoning ordinances and revise them to be consistent with natural resources protection recommendations outlined in the local comprehensive plan and the local land use plan map for 2050.
- Encourage local governments to limit the amount of salt used on town, village, and city streets to the minimum necessary to ensure safe driving conditions.
- Support the development of land use patterns, water supply infrastructure, including operational improvements, and water consumption methods to effectively meet the water supply needs of the County.
- Local governments should assist in the implementation of recommendations outlined in the regional water quality management plan update and the regional water supply plan in the community.
- Limit overflows from sewage treatment plants to within limits allowed by the Wisconsin Pollutant Discharge Elimination System (WPDES) Program.

- Local governments should consider partnering with the County, other government agencies, and the business community in implementing environmental health programs.
- Support the development of land use patterns and regulations to effectively meet the need for nonmetallic minerals in the County, while limiting the effects of extractive operations (dust, noise, and truck traffic) on County residents.
- Local government comprehensive plans and land use control ordinances should allow for the wise management of potential nonmetallic mineral resource areas to ensure an adequate supply of aggregate at a reasonable cost for new construction and maintenance of existing infrastructure. The local comprehensive plan should contain inventory maps identifying those areas with potentially marketable nonmetallic mineral resources.
- Local governments should consider amending their zoning ordinances to allow nonmetallic mining as a conditional use in agricultural districts, in addition to specific extractive districts. This would streamline the process for permitting extractive sites, yet still provide for local government review as part of the CUP process.
- Implement strategies regarding nonmetallic mining reclamation as recommended in the Washington County Land and Water Resource Management Plan.
- Preserve archaeological sites inventoried or identified through various surveys, studies, and reports. Encourage land use and development patterns that conserve land where archaeological features are located.
- Encourage the development and maintenance of facilities such as museums and research centers in the County.
- Local governments that adopt a historic preservation ordinance should also seek Certified Local Government status from the State Historic Preservation Officer (SHPO).
- Local governments should support the development, maintenance, and expansion of local historical society facilities and museums through expedited permitting and reduced permit fee programs. Local governments should also study methods to promote museums located in the community to tourists and support local historical societies.
- Local governments should support the development, maintenance, and expansion of cultural venues and cultural events in their communities. Local governments should also study methods to promote cultural venues and events located in the community to tourists and support local cultural organizations, perhaps by waiving permit review fees.

Transportation Element

- Local governments should support the implementation of the County Bikeway and Trail Network Plan by working with the County when they are repaving or reconstructing roads where the plan recommends bike accommodation.
- Development of alternative transportation options such as autonomous, rapid bus transit, etc.
- Support the development and continued improvements of the Hartford Municipal Airport and the West Bend Municipal Airport to keep pace with new technology and to meet the air transportation needs of County residents and businesses.
- Support the operation of airports located in Washington County through the promotion of compatible land uses to protect their function as a vital component of the County's transportation system.
- Support development and continued improvements to the County highway system.

Utilities and Community Facilities Element

- Local governments wishing to maintain a local park system should develop and/or update a local park and open space plan.
- Continue to promote shared services and equipment between the Washington County Sheriff's Department and city, town, and village police departments.
- Local governments should work with the County, neighboring cities, towns, and villages, and other government agencies and service providers to ensure that public services are offered in the most efficient manner possible to meet the needs of all residents in the community.
- Local governments should work with their local school district, if requested, to help determine suitable sites for new school buildings and other facilities.
- Local governments should regularly refer to/utilize the recommendations contained in the Washington County Hazard Mitigation Plan when rebuilding after a disaster and/or when considering new development or redevelopment projects.
- Local governments should continue to develop and support their local Emergency Management (EM) Program and its functions. Those jurisdictions that do not have an EM Program, should consider establishing one.
- Local governments should consider broadband expansion in areas not adequately served.

Land Use Element

- Local government land use elements and land use plan maps should be designed to accommodate the projected growth in population, households, and employment for the community through the comprehensive plan design year.
- Local governments are encouraged to renew and redevelop older, underutilized urban areas that are in need of revitalization, and encourage infilling of undeveloped land within existing urban service areas, to accommodate additional urban growth before developing land on the outskirts of urban service areas.
- Land use development patterns and practices should be designed to preserve important groundwater recharge areas and should support maintaining the natural surface and groundwater hydrology to the extent practicable.
- Ensure planned land uses are adequately served by street and highway networks.
- Ensure an adequate amount of land is allocated for institutional and governmental services, such as governmental administration, safety, and assembly buildings; educational buildings and institutions; hospitals; cemeteries and parks and open spaces to efficiently serve County residents.
- Promote the redevelopment of land with existing infrastructure and public services and the maintenance and rehabilitation of existing residential, commercial, and industrial structures.
- Promote commercial and industrial development in business/industrial parks and tax incremental finance (TIF) Districts.
- Promote commercial redevelopment in the downtown areas of cities, villages, and in hamlets identified in town land use plans for urban development.
- Promote the remediation and reuse of environmentally contaminated sites for commercial and industrial uses, where feasible.

- Promote the development of new businesses, or business expansion, in areas with existing physical infrastructure and community services, or in areas near or contiguous to existing service areas that can readily be served by extending infrastructure.

Housing Element

- In communities with sewer service areas and other urban services, encourage local comprehensive plans and ordinances that support the provision of a full range of structure types and sizes, including single-family, two-family, and multifamily dwellings, at appropriate densities.
- In communities without sewer service areas and other urban services, encourage local comprehensive plans and ordinances that support the provision of housing types and densities appropriate to the community.
- Seek to protect the character of residential neighborhoods by precluding the encroachment of incompatible land uses and minimizing adverse impacts on the environment.
- Encourage local governments to accommodate higher density development in areas with appropriate urban services to encourage a diverse portfolio of housing options.
- Encourage local governments with major employers to develop inclusive zoning regulations and/or development policies to provide housing that is appropriately priced so people who work in the community can afford to live in the community.
- Develop, adopt and enforce model property maintenance regulations.
- Support the use of tax incremental financing TIF districts to encourage redevelopment of under-used and blighted areas for affordable housing.
- Communities should ensure that applications for new residential subdivisions, condominiums, and apartments include housing that will be affordable for workers in new jobs to be located in the community. Incentives such as a streamlined permitting process, density bonuses, reduced or waived application fees, and reduced impact fees for residential developments that include affordable units could be considered as ways to provide workforce housing.
- City, town, and village ordinances should allow for an appropriate range of housing structure types and lot and home sizes to accommodate affordable housing for households of all income levels in the community. Zoning districts allowing a full range of housing types and sizes should be established in each urban community, which may necessitate some revisions to current zoning ordinances.
- Local governments should consider amending their zoning and/or building codes to require basic accommodations for people with disabilities in multifamily buildings and/or in housing developments for seniors or people with disabilities.
- Support appropriate physical infrastructure, such as roads, airports, railroads, public transit, sewer and water, utilities, and telecommunications facilities in an effort to attract and retain desirable businesses in the County.

Economic Development Element

- Local governments should cooperate on economic development issues including business creation, retention, and expansion and the creation of a range of employment opportunities that improve and enhance the economic vitality of Washington County.
- Support the conversion of underutilized and/or brownfield related properties into higher, better and more productive reuses through dedicated, sustained and high-performing site redevelopment programming.

- Promote the development of new businesses, or business expansion, in areas with existing physical infrastructure and community services, or in areas near or contiguous to existing service areas that can readily be served by extending infrastructure.
- Support a diverse portfolio of housing choices for people who wish to live and work in the County.
- Promote commercial and industrial development in business/industrial parks and TIF Districts (TID).
- Support appropriate physical infrastructure, such as roads, airports, freight railroads, public transit, sewer and water, utilities, and telecommunications facilities in an effort to attract and retain desirable businesses in the community.
- Consider pursuing boundary agreements with neighboring communities as a means of providing the physical infrastructure, such as sanitary sewer, required to support larger scale economic development.
- Study possible expedited permitting procedures for zoning, building, and other permits and reduced permitting fees to attract businesses that utilize sustainable development concepts.

Recommendations for County Partnering Organizations (help build a better stronger community)

In addition to recommendations directed toward local governments within the County, there are a number of programs that are suggested for consideration by other partnering agencies or organizations whose primary function or mission is directly related to the program. The partnering agency or organization and applicable Washington County departments are identified following each program. The County Board and/or County Administrator should determine the specific partnering County department responsible for implementing a program identified generically as a “Washington County” responsibility.

- Encourage a variety of farming operations that are sustainable and benefit the economy in Washington County. (Washington County, UW-Extension, Economic Development Washington County, Natural Resources Conservation Service)
- Encourage farming by younger age groups and establish a beginner farmer program to recruit and train the next generation of farmers. (UW-Extension, Washington County)
- Encourage the protection of primary environmental corridors, natural areas, critical species habitat sites and high-quality open space lands through public and non-profit conservation organization (NCO) fee simple purchase or purchase of conservation easements. Encourage land owners to collaborate with NCOs in their effort to conserve land. (Planning and Parks Department, Nonprofit Conservation Organizations)
- Preserve historic structures and sites that have been listed on the National or State Registers of Historic Places. (Washington County Historical Society)
- Actively encourage the preservation of local landmarks. (Washington County Historical Society)
- Encourage the preservation of historical resources that contribute to the heritage and economy of Washington County, but have not been recognized or designated by a Federal, State, or local unit of government. (Washington County Historical Society)
- Preserve archaeological sites inventoried or identified through various surveys, studies, and reports. (Planning and Parks Department, Washington County Historical Society)
- Encourage the development and maintenance of facilities such as museums and research centers in the County. (Washington County, Washington County Historical Society)

- Support efforts of cultural organizations to staff, fund, and promote cultural venues and events in the County. (Washington County, Washington County Historical Society, Washington County Convention and Visitors Bureau, Chambers of Commerce)
- The Washington County Historical Society should continue to develop and distribute educational materials to local historical societies and the public regarding agencies, such as the State Historical Society Office of Local History, and funding sources that may support the work and facilities of local historical societies in Washington County. (Washington County Historical Society)
- Promote awareness of HUD vacancy rate guidelines among local government elected officials and staff. (Planning and Parks Department, Southeastern Wisconsin Regional Planning Commission)
- Work with existing housing agencies to identify programs and potential funding sources for new programs to assist homeowners with making needed repairs, including improvements to meet State and Federal lead-safe standards. (Washington County, Area Housing Authorities, HOME Consortium, Southern Housing Region)
- Provide technical assistance to communities seeking to provide conservation-based and other innovative forms of affordable housing. (Washington County, Southeastern Wisconsin Regional Planning Commission)
- Promote Federal, State, and County government housing programs that have the potential to increase the availability of lower-cost housing and rehabilitation within the County. (Washington County, Area Housing Authorities, HOME Consortium)
- Maintain and enhance the high-quality educational systems in Washington County. (School Districts, UW-Extension, MPTC, UWM-Washington County)
- Maintain and enhance the high level of health care services in Washington County. (Aging and Disability Resource Center, Washington Ozaukee Public Health Department, Human Services Department, Veterans Services Office)
- Encourage all levels of government and economic development organizations to work cooperatively with EDWC and local economic development organizations. (Washington County, Economic Development Washington County, West Bend Economic Development Corporation, Hartford Area Development Corporation)